

## ZHONGYU ENERGY HOLDINGS LIMITED 2025 Interim Results

September 2025





# AGENDA

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Results
Highlights

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# 01 Results Highlights







# Results Highlights | Core Profit Grows Against Market Headwinds, Precision Management Fuels Resilience



### **Continuous Optimization of Urban Gas Customer Structure, Stable Operation of Smart Energy Business**

Profit attributable to owners of the Company

HK\$250 million

**+2.7%** yoy

**Basic earnings per share** 

HK 8.9 cents

+3.7% yoy

**Finance costs** 

Cost saving of HK\$ 70 million

**-24.8%** yoy

Number of new piped gas connections made for industrial and commercial customers

1,757 households

+30.6% yoy

Accumulated number of integrated energy projects

262

+21.3% yoy

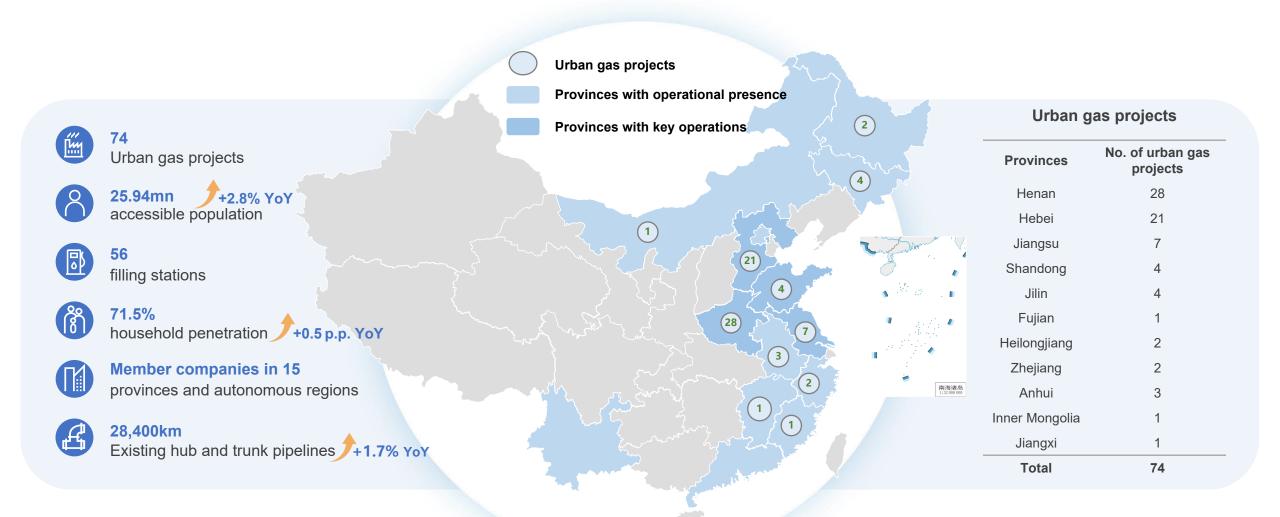
**Gross profit margin of Smart Energy business** 

14.4%

**+4.2** p.p. *yoy* 

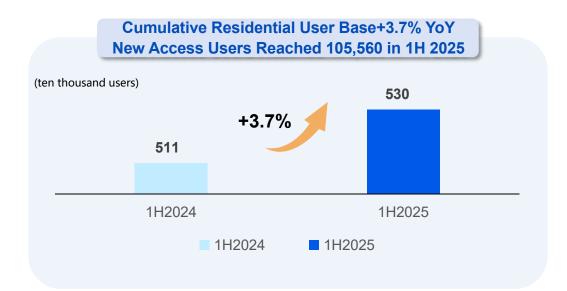
# Urban Gas | Project Distribution Focuses on Populous, Economically and Industrially Strong Provinces

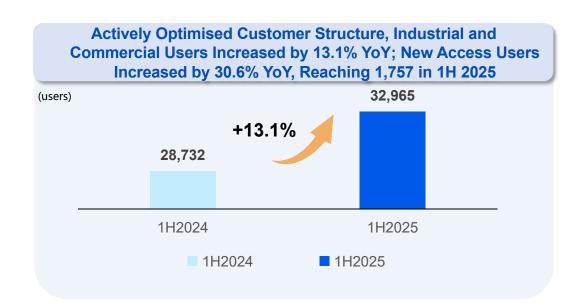


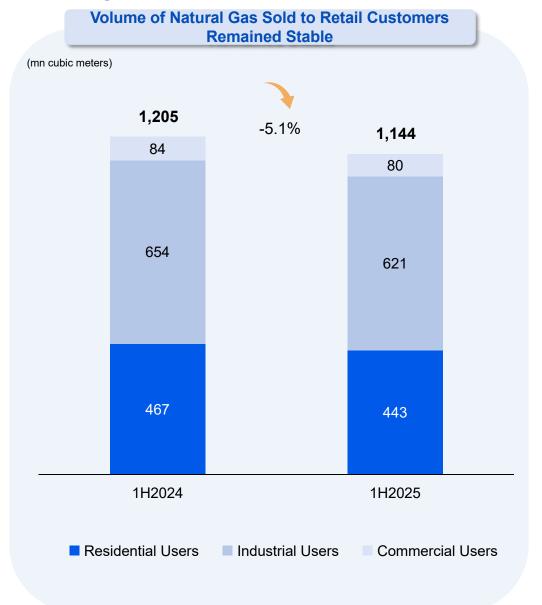


# Urban Gas | Steady Growth in Customer Base with Outstanding Performance in New Industrial and Commercial Pipeline Gas Connections











# Urban Gas | Strong Supply and Sales Dynamics Creating Dual Momentum, with Consistently Stable Comprehensive Margin Performance



Customer Type	1H 2025 (Sales Price)	1H 2024 (Sales Price)
Residential users	2.65	2.66
Industrial users	3.53	3.62
Commercial users	3.89	3.96
Comprehensive gross margin (excluding wholesale)	0.55	0.52

(RMB/cubic meter, excluding tax)

### **Supply-end**

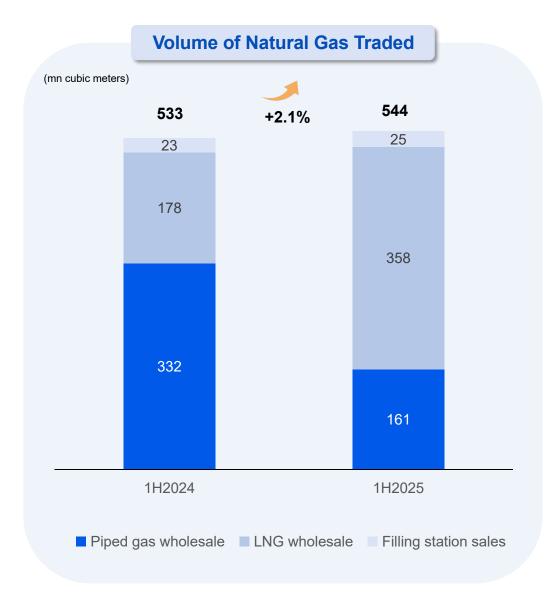
- ✓ Energy source security: Further deepen collaboration with PetroChina, Sinopec and CNOOC (the "Three Oil Barrels"), increasing the proportion of direct supply gas to secure gas supply, and reduce gas procurement costs.
- ✓ Energy trading: Getting in touch with more energy suppliers, working with gas suppliers of different kinds, improving energy sources diversity, controlling purchase cost flexibly, securing supply during gas scarcity
- ✓ Interconnectivity: Promoting optimization of synergy between subsidiaries, adjusting supply-demand ratio between regions

### Sales-end

- ✓ User ratio: Rationally developing operating regions, continuous optimization of the ratio of residential, industrial and commercial users, to secure comprehensive margin
- ✓ Pricing mechanism: Proactively promoting "the establishment of a sound upstream
  and downstream price linkage mechanism for natural gas" under national directive,
  timely passing on price changes of upstream purchases to industrial and commercial
  users
- ✓ Residential price adjustment: Helping local governments promote gas supply pricing reform, actively and reliably adjusting residential gas prices, improving margin for gas sold to residential users

# Energy Trading | Astute Market Foresight to Solidify the Group's Gas Supply Fundamentals





### Up-mid-down-stream interconnectivity

- ✓ Locking in multiple primary upstream sources, securing ample supply and reasonable prices
- ✓ Knowledge of a diverse portfolio of trade products, responding flexibly to market changes, hedging against gas price risk
- ✓ Precise evaluation of downstream demand, timely grasping trade windows
- Establishing transportation networks, flexible allocation of resources according to needs
- Penetration into end-user retail leveraging on existing resources and member companies
- ✓ In the first half of 2025, the Group successfully completed its inaugural international LNG trade, establishing new global sourcing channels and significantly enhancing its resilience against energy market volatility

### Synergy with urban gas business

- ✓ Strengthening procurement capabilities, while improving bargaining power, controlling purchase price, securing stable margin
- ✓ Evaluation of downstream demand, securing overall gas supply, avoiding the risk of gas constraints in winter

# Value-added Business and New Retail | Architect a New Paradigm of Sustainable Growth, Driven by the Dual Engines of Brand and Market



### Proprietary Kitchen Appliance Brand + New Retail Platform



- Zhongyu Phoenix is committed to becoming a full-range gas service provider, with nearly 200 high-quality gas appliances in many categories, including gas stoves, gas water heaters, gas wall ovens, range hoods, etc.
- Built a one-stop industrial model of R&D, manufacturing, sales, distribution and installation, and aftersales service, tailored for gas customers
- By integrating Zhongyu Phoenix's branded product and third-party's high quality products, we have formed Zhongyu's own product portfolio and new retail supply chain system, which better meet customer demand, tap into customer value and enhance customer stickiness

#### **External Sub-brands**



- Expanding the gas appliance market beyond franchise areas, sub-brand OUGA, OUSHUO has fully launched, with a product portfolio comprising 37 models across 5 distinct categories
- During 1H 2025, the Group continued to expand its distribution channels by securing agreements with 4 new third-party city gas partners. Concurrently, it has forged strategic relationships with an additional 11 gas utilities and 43 distributors

#### **Gas Pipeline Beautification Business**



- In 1H 2025, the Group officially launched its new "gas pipeline beautification" business. By establishing partnerships with a range of selected suppliers, this service is designed to provide new gas customers with a more visually appealing, convenient, and safer in-home gas environment. Concurrently, the initiative targets our existing customer base by offering comprehensive renovation solutions to upgrade and modernise aging kitchen infrastructure
- Expanded concealed works projects in water, electricity, gas, and heating, and launched a 450-square-meter flagship experience store in Yongcheng, laying the foundation for the Group's exploration into the home renovation sector

### 2025年上半年

- ✓ Value-added services achieved a revenue of HK\$150 million
- ✓ Recorded a gross profit of HK\$130 million
- with a gross profit margin of 88.2%, up 8 percentage points yoy
- ✓ Since 2017, the cumulative sales volume has exceeded **HK\$3 billion**





**Zhongyu Aijia Experience Store** 

# Spearheading a Biomass-Led Transition to Multi-Energy Coupling to Drive Synergistic Integrated Energy Development



### 6 Categories of **Innovative Businesses**







Distributed **Photovoltaics** 

**Biomass Energy** 

**Electricity Sales Business** 





**Motor Energy** Efficiency



#### **Operational Performance**

#### As of 30 June 2025

- ✓ The Group's smart energy business has expanded its operational footprint to span 8 provinces nationwide
- The portfolio now comprises **262** integrated energy projects in full commercial operation
- Integrated energy sales reached 818 million kWh in 1H 2025
- The Group has secured 10 biomass-related invention patents and more than 100 utility model patents

# Smart Energy | Positioning Biomass at the Core to Accelerate the Realisation of a Zero-Carbon Coupling Strategy



Leveraging its core strengths, market trends, and policy developments, the Group is capitalising on its urban gas customer resources to expand externally while safeguarding internal operations. By developing a more comprehensive smart energy business portfolio, we have established a new transformation strategy centered on zero-carbon integrated operations with biomass business as our primary focus, dedicated to creating a new growth engine for the Group.



Biomass Steam Generation for a Modern Building Materials Manufacturer in Xinxiang City
Annual Steam Requirement: 59,000 Tons



Biomass Energy Solution for a Tire Manufacturer in Lianyungang City

Annual Steam Requirement: 76,000 Tons

# **O2** Financial Overview







### Financial Overview | Refined Management Boosts the Group's Cost-Efficiency



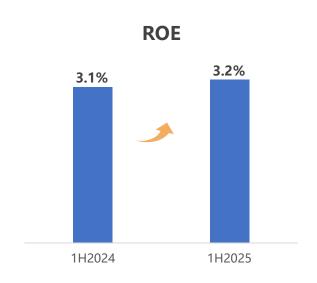
mn HK\$	2025/06/30	2024/06/30	Change
Turnover	6,575.5	7,255.1	(9.4%)
Profit before Tax	400.6	410.2	(2.3%)
Profit for the Period	248.2	262.8	(5.6%)
Profit Attributable to Owners	245.5	239.1	2.7%
Earnings per Share (HK cents)	8.9	8.6	3.7%

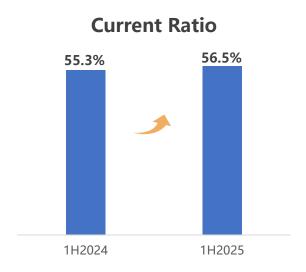
mn HK\$	2025/06/30	2024/12/31	Change
Total Assets	26,377.9	26,222.6	0.6%
Short-term Borrowings	8,099.0	5,977.5	35.5%
Long-term Borrowings	5,181.4	6,922.2	(25.1%)
Total Equity	8,611.1	8,381.0	2.7%
Debt Ratio (%)	67.4	68.0	(0.6%)

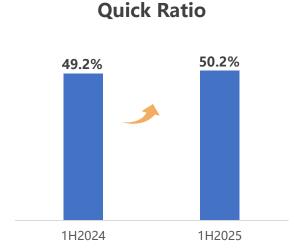
### Financial Overview | Refined Management Boosts the Group's Cost-Efficiency

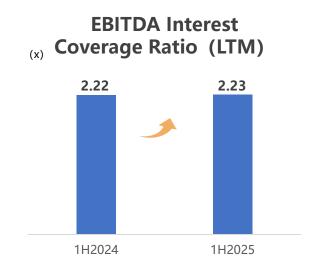


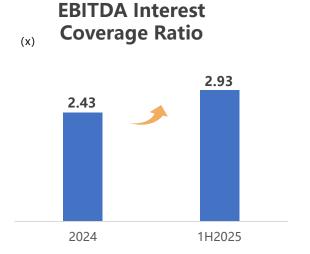








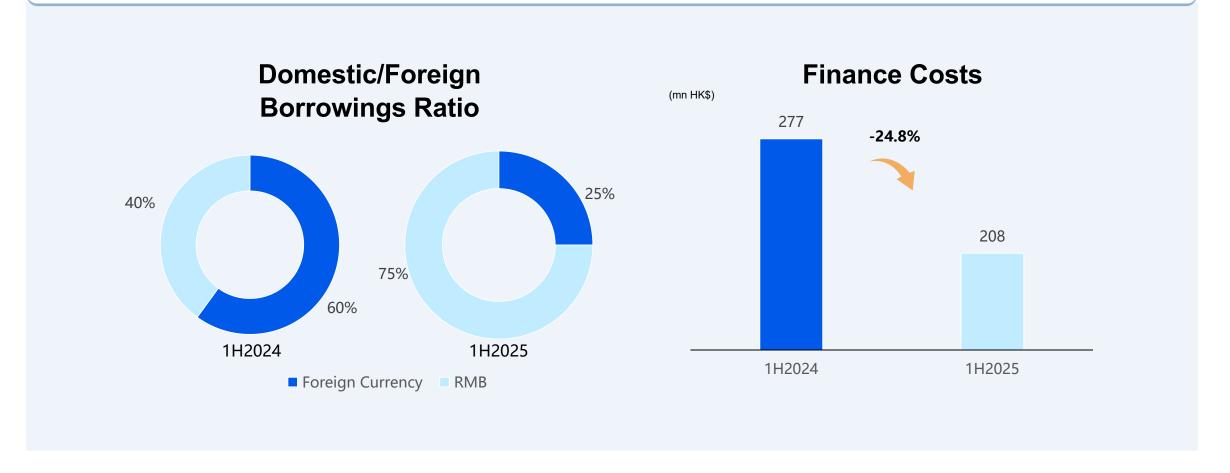




# Financial Management | Continuous Optimisation of Debt Management & Gradual Reduction in Financing Costs



In response to persistently high USD interest rates and downward trend in RMB interest rates, the Group has strategically adjusted its domestic and international borrowing structure. As of 1H 2025, the Group's foreign borrowings accounted for 25% of total borrowings, representing a persistent decrease of 35 percentage points compared to the corresponding period in 2024, continuing to lower financing costs.



# 03 Future Prospects





# Future Prospects | Dual-Wheel Drive Strategy and Supply Chain Restructuring in Parallel, Forging New Drivers for High-Quality Growth





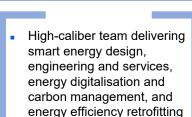
 Committed to optimising the energy structure in operational regions, providing efficient and clean energy services to served territories



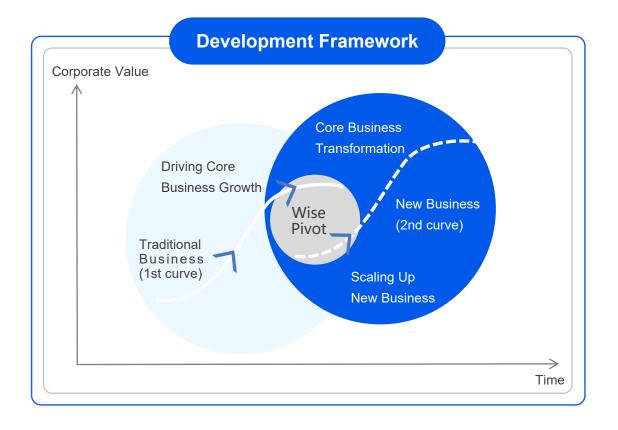
 Leveraging high-retention residential, industrial, and commercial gas users to expand energy trading, value-added business and new retail services



 Leveraging >20 years of energy industry experience to develop businesses such as distributed clean energy, multi-functional regional solutions, clean energy microgrids with storage, and smart grid technologies



solutions



# Future Prospects | Comprehensive Enhancement of Digital Intelligence Capabilities to Elevate Operational Management Quality



#### **Urban Gas**

- Strengthen the business foundation, continuously advance refined management, and enhance resource integration capabilities
- Deepen customer engagement, expand service scope and quality, continuously implement residential price adjustments, and increase investments in safety and operations
- Strategically expand franchised projects based on Group circumstances and market assessment to capture emerging opportunities

### **Energy Trading**

Continuously **optimise gas supply structure**, actively promote the establishment of market pricing mechanisms, enhance market risk management capabilities, and actively expand end-user base while ensuring internal supply. Explore **international LNG trading** opportunities and **gas storage capacity trading** business to establish a global market presence

### Value-added Services and New Retail

- Innovate sales model to seize opportunities in renovation, develop service-oriented businesses, and expand into gas pipeline beautification services, insurance businesses, gas appliance installation and maintenance, as well as security product testing services, to uncover new growth drivers
- Expand partnerships beyond regional boundaries, establish comprehensive collaborations in safety inspections, maintenance, and sales of gas appliances, to tap into the potential of national consumer market

# Future Prospects | Implement New Transformation Strategy to Create a Second Growth Engine



#### **New Core Axis**

- Establishing a transformation strategy centered on "Developing Zero-Carbon Coupling Business with Biomass operations as the Core"
- With biomass gasification heating as the core technology, complemented by boiler entrustment, natural gas heating, and distributed photovoltaic operations, to create green factories and green industrial parks

## Synergistic Development

- Resource Integration: Seize the market window of opportunity in biomass business by fully utilising existing resources
  and seeking synergistic opportunities across business lines, regions, and customer segments to provide robust support
  for biomass business development
- Benchmark Creation: Leverage strong relationships with local governments to develop iconic demonstration projects that enhance corporate brand recognition and influence
- Market Expansion: Draw upon previous project development and operational experience to explore markets beyond current operating regions, strategically scaling business operations to achieve sustainable growth

## Frontier Technologies • Reserve

 Technology Advancement: Focus on corporate sustainability by accumulating frontier technologies in biomass utilization, combustion techniques, new energy storage, hydrogen applications, heat pump systems, digital intelligence platforms to enhance market competitiveness

### **Vertical Integration**

Leveraging industry chain integration and extension, the Group seeks to explore biomass gasification equipment R&D, manufacturing, sales, construction, delivery, and service, enriching biomass zero-carbon coupling businesses and innovative commercial models.

# Enhancing ESG Governance Efforts and Exploring Cooperation Opportunities in Green Finance



#### **Environmental Protection**

- Zhongyu Energy has established a monitoring mechanism and implemented specific measures to ensure proper management and reduction of greenhouse gases, air pollutants, waste and wastewater emissions in its operations
- >20 years of urban gas experience, and diversified resources fuel the development of comprehensive energy business, and vigorously promote the strategy of renewable energy transition



Best ESG Practice Award

## P

### Green Finance and Certifications

USD565 million Committed SLL Term Loan

**SLL Framework** 

SPO of SLL Framework by DNV

### **Social Responsibility**

- The Group values equal opportunities and builds a diverse workforce, promoting individual initiatives to achieve growth. It also continuously enriches training curriculum for employees to support their development
- The Group has comprehensively standardized the approval process and investment plan for community investments to actively give back to the community and fulfil its social responsibilities



ESG Pioneer of the Year Award







### **Corporate Governance**

- ESG Committee was established in February 2022, chaired by the Chairman of the Board and the core leadership
- The ESG Office under the ESG Committee reports directly to the ESG Committee and is responsible for supervising and implementing Group ESG strategies with all business units
- Improve the audit and accountability system to ensure that the Group is free from any form of corruption, bribery, extortion, fraud and money laundering in its operations



ESG Disclosure Excellence Award

USD400 Million
Equivalent Term
Loan Facilities with
Green Tranche



Green Finance Framework



SPO of Green Finance Framework by HKQAA



# **II** ESG | Dual-Engine Approach of Safety Operations and Green Development, Catalysing Digital Management Excellence



#### Achieve Zero Production Safety Incidents of General Severity or Higher in 1H 2025

- Optimise the Group's hazard supervision mechanism, carry out special rectification work on gas safety.
- Comprehensively implement inspection, mapping and patrolling efforts, perfecting pipe network inspection and leakage detection standards.
- Accelerate the renovation of aging pipe network, upgrade key infrastructure, advance "smart gas" development to establish intelligent, digital safety operation platforms.
- Continue to enhance risk awareness of the team, organise learning sessions on new experiences, comprehensively promote certification requirements for inspection personnel, invest in advanced detection equipment, effectively combining "prevention by personnel and technologies", to ensure high-level safety operations.
- In the smart energy business sector, continue to uphold the Group's excellent tradition of **prioritising**, while exploring **new quality productivity models** suited to Group's unique characteristics through the "digital intelligence" platform, thereby enhancing both the efficiency and safety of energy supply.
- Explore the deep integration of business scenarios with Artificial Intelligence (AI). By deploying cuttingedge digital and intelligent technologies across energy supply, transportation, and sales, the Group aims to achieve intelligent optimization and allocation of energy resources.



Inspection and maintenance of natural gas gate stations

Electrical Control Equipment Commissioning



**Smart Gas Monitoring Platform** 

**Smart Energy Monitoring Platform** 

# 04 Appendix





# China's Natural Gas Consumption Continues to Exhibit Mid-to-High Growth Trajectory



### **Profit**

As of November 2024, over 160 prefecture-level cities have implemented relevant documents for adjusting residential gas pricing mechanisms, accounting for approximately 60% of all prefecture-level cities nationwide. The average increase in price is RMB0.257/cubic meter, with an adjustment range of approximately 5%-10%<sup>2</sup>

Cost

 China's natural gas consumption is expected to reach approximately 458 billion cubic meters in 2025, representing a year-on-year increase of about 6.6%<sup>1</sup>, with demand continuing its moderate-to-high growth trend

**Demand** 

 Natural gas is projected to account for 9.2% of primary energy consumption in 2025, up approximately 0.3 percentage points from 2024 • In April 2025, natural gas demand weakened. Coupled with U.S. tariff policies, this sparked market concerns over inflation, slowing global economic growth, and subdued energy demand, leading to a significant decline in global natural gas prices. As of April 25, the U.S. Henry Hub natural gas front-month contract settled at \$2.964/MMBtu, down 23.33% month-on-month<sup>3</sup>

# **Expediting Natural Gas Expansion, Enhancing New Energy Integration, Advancing Institutional Reform**



### Natural Gas Demand Maintained Robust Upward Trajectory throughout 1H 2025

### **Domestic**

Domestic natural gas production 132.47 bn cubic meters

+5.7% YoY

### **Import**

Natural gas import 82.38 bn cubic meters

-8.5% YoY

International natural gas supply-demand eased, prompting a profound adjustment in import structures

### Natural gas consumption in China up 8.0% YoY to 426.05 billion cubic meters

Natural gas consumption in 2H 2025 is anticipated to outpace 1H, with demand expanding by 12.3 – 14.2 billion cubic meters; domestic supply and pipeline imports to anchor growth, ensuring a relatively balanced and ample supply landscape

# Policies Focused on Supply-Demand Optimisation, Technological Innovation, and Green Transformation to Accelerate the Development of a Clean and Low-Carbon Energy System

#### Forging Zero-Carbon Parks to Propel a Comprehensive Green Transformation of the Economy and Society

 In July 2025, the National Development and Reform Commission, the Ministry of Industry and Information Technology, and the National Energy Administration jointly promulgated the "Notice on Advancing Zero-Carbon Park Development". The directive empowers qualified regions to spearhead the establishment of benchmark zero-carbon parks, while progressively enhancing planning, technological infrastructure, business innovation, and governance standards. Through a phased transformation strategy, it aims to accelerate low- and zero-carbon upgrades across diverse parks, enabling enterprises to achieve both decarbonization and efficiency gains.

#### **Renewable Energy Policies and Management**

- In July 2025, the General Department of the National Energy Administration issued the "Notice on the 2025 Renewable Energy Consumption Responsibility Weights and Related Provisions".
- In March 2025, the National Energy Administration issued the "Opinions on Promoting the High-Quality Development of the Renewable Energy Green Power Certificate Market" guidelines.

#### **Advancing Orderly Growth of Direct Green Power Integration**

In May 2025, the National Development and Reform Commission together with the National Energy Administration promulgated the "Notice
on the Orderly Advancement of Green Power Direct Supply", setting forth the model's scope, governance framework, transaction
mechanisms, and pricing structure – establishing a solid foundation for its structured and sustainable growth.

#### Energy Structure Optimisation and Energy Conservation for Carbon Reduction

 In 2024, the State Council released a plan aiming for non-fossil energy consumption to reach approximately 20% by 2025, targeting energy savings of about 50 million tons of standard coal and reducing carbon dioxide emissions by around 130 million tons in key sectors and industries.

#### **Energy Storage and Technological Innovation**

- In August 2025, the General Department of the National Energy Administration unveiled the Notice on the fifth batch of major technological equipment in the energy sector.
- In early 2025, the National Energy Administration announced pilot projects for new energy storage and the fourth batch of major technological equipment in the energy sector, promoting the development of smart grid and energy storage technologies.

#### **Energy Legislation and Market Mechanism Reform**

- In April 2024, the Standing Committee of the National People's Congress reviewed the draft Energy Law, aiming at reforming the energy development system and pricing mechanisms, establishing a unified national electricity market and advancing energy market reforms.
- In March 2025, the Ministry of Finance issued a new management guideline for the special funds, providing financial support for renewable energy and clean fossil energy projects from 2025 to 2029, replacing the provisional version introduced in 2020.

Data Source: Petroleum Business Daily, "Mid-Year Outlook on China's Natural Gas Market | Loose Supply-Demand Balance, Prominent Role of Gas Power"; National Development and Reform Commission, Ministry of Industry and Information Technology, and National Energy Administration, Notice on Advancing Zero-Carbon Park Development, July 8, 2025; National Energy Administration, Notice on the Orderly Advancement of Green Power Direct Supply, May 30, 2025; National Energy Administration, Notice on the Fifth Batch of Landmark Technical Equipment in the Energy Sector, August 20, 2025; National Energy Administration, Notice on the Energy Sector, August 20, 2025; National Energy Administration, Notice on the Energy Sector, August 20, 2025; National Energy Administration, China Natural Gas Development Report (2024), July 23, 2024; National Development and Reform Commission, National Natural Gas Operation Bulletin for December 2024, January 23, 2025; National Bureau of Statistical Bulletin of the National Economic and Social Development of the People's Republic of China (2024), February 28, 2025

### **Group Development Milestones**



- Established in 2002, Zhongyu Energy Holdings Limited ("Zhongyu Energy") is a pioneer in China's domestic gas industry, mainly engaged in urban gas, smart energy, energy trade, value-added business and new retail operations
- In 2022, it commenced the "dual-wheel drive and synergetic development" strategy, committed to create a development layout with both urban gas business and smart energy business

2006 6 projects in 2 provinces	2011 21 projects in 5 provinces	2016 55 projects in 9 provinces	2020 72 projects in 9 provinces	2025 74 projects in 11 provinces
Startup (2002-2006)	Expansion (2006-2011)	Accelerated Expansion (2011-2016)	Continued Growth (2016-2020)	Strategic Transformation (2020 to date)
<ul> <li>Entered the urban gas industry and commenced project construction in Henan</li> <li>Listed on HKEx GEM in 2003, stock code: 8070. HK</li> <li>Commenced large-scale pipeline construction projects, became one of the first to connect the main pipeline of the West-East Gas Transmission project in 2003</li> <li>Urban gas operations concentrated in Henan and Shandong</li> <li>Compressed natural gas filling station operations launched</li> </ul>	<ul> <li>Implemented a standardized management system and set the goal of becoming "the most valuable clean energy provider"</li> <li>Expanded coverage to Jiangsu, Fujian, Heilongjiang and other provinces</li> <li>The first player in Henan connected to the main network of West-East Gas Pipeline 2</li> <li>Extended upstream along the industrial chain, venturing into gas source exploration and exploitation. The Company has subsequently divested from these upstream business activities</li> </ul>	<ul> <li>Transferred to HKEx main board in 2012 (stock code: 3633. HK)</li> <li>Merged with Harmony Gas, a US-listed company. Geographic coverage extended to Hebei, Anhui, and Jilin, and other provinces and municipalities, thereby achieving transformation into a national gas player</li> <li>Winner of "Outstanding Listed Company" in Hong Kong, and was included in the MSCI Global Small and Medium Stock Index</li> </ul>	<ul> <li>Issued the 14th Five-Year Development Plan with dual headquarters in Shenzhen and Zhengzhou</li> <li>In response to national rural revitalization and environmental protection development goals, formulated a strategic plan to promote the transformation of rural energy structure</li> <li>Further digitize management processes and develop a cloud-based data management platform</li> <li>Established a strategic layout of "One Body, Three Wings"</li> <li>Continuously develop value-added business, new retail business and energy trade business</li> </ul>	<ul> <li>Founded Zhongyu Smart Energy Group to initiate the "dual-wheel drive" strategies</li> <li>Establish an ESG committee to advance sustainable development</li> <li>Franchise operations expanded to cover the inner Mongolia Autonomous Region and Jiangxi Province</li> <li>Completed qualification for National Pipeline Network carrier access, establishing a foundation for expanding pipeline gas trading operations</li> <li>Decided to launch a new transformation strategy, which takes the biomass business as the main line to develop zero-carbon coupled business</li> </ul>

### Pioneer in the Gas Industry



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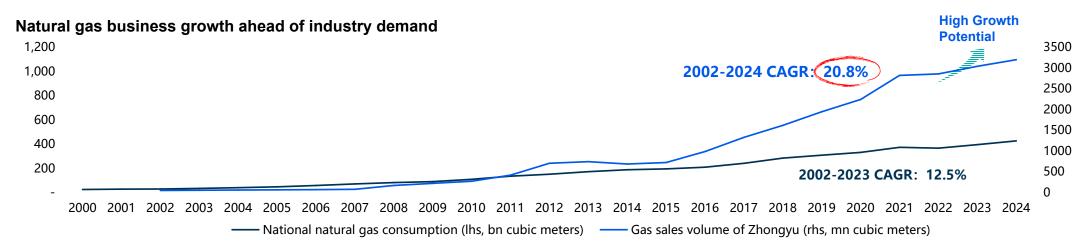
With over 20 years of deep cultivation in the urban gas industry, achieving consistent rapid growth for multiple consecutive years.

	8					<b>☆</b> ☆	
	Zhongyu Energy	China Gas	Kunlun Gas	Tianlun Gas	ENN	CR Gas	
Henan	2002	2010	2011	2010	2002	2010	
Shan dong	2002	2007	2010	2012	1993	2009	

#### Zhongyu Energy has unique advantages

- Over 20 years of deep cultivation in the industry with diversification of business regions
- The layout of gas projects focuses on provinces with large populations, strong economies and high industry proportion
- Customer diversification, urbanisation and customer penetration provide further growth momentum

Zhongyu Energy has seized the development opportunity of the urban gas industry to meet the rapidly growing demand for natural gas in China, and achieved significant growth since its establishment



Data Source: National Bureau of Statistics



#### Disclaimer

The statements made by the Company include both historical facts and forward-looking statements. Forward-looking statements are based on the Company's assumptions and expectations, informed by management's experience, assessment and observation of historical trends, current conditions, anticipated future developments, and other relevant factors. Due to a broad range of risks and uncertainties, actual future results may differ materially from those expressed or implied in these forward-looking statements.

These risks and uncertainties include, but are not limited to: general economic and business conditions, competitive and technological pressures on pricing, labor conditions, policy uncertainties, the unpredictability of regulatory changes, trade protection measures, changes in tax and legal regulations, fluctuations in foreign exchange rates, the ability to forecast and plan for external demand, reliance on single-source supplier relationships, and the impacts resulting from terrorist activities, natural disasters, and public health issues.

Any forward-looking statements reflect the Company's view only as of the date on which they are made and do not constitute a commitment by the Company to any subsequent developments. Should circumstances change in the future, the Company undertakes no obligation to update any forward-looking statements to reflect such changes in circumstances or events.

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